FACT BOOK 2021



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本資料取扱い上の留意点

- ※1 本資料は、当社グループの経営成績及び財政状態に関して、適切な理解を促進する事を目的として開示しており、 すべての数値、指標が監査法人による監査またはレビューの対象ではない点にご留意ください。
- ※2 特に記載のない限り、数値は百万円未満を切り捨て、比率は小数第二位を四捨五入して表示しています。
- ※3 科目の表示方法は、適宜変更しています。変更の詳細は当社有価証券報告書「表示方法の変更」をご参照ください。

Notes on this material handling

- X1 This factbook is only for better understanding. Please note that numbers and indexes in this book are not audited.
- X2 Except as otherwise noted, the yen amounts are rounded down to the nearest million yen and percentage rounded to the nearest one decimal place.
- 33 Accounts have been changed as necessary. Please refer to the Annual Securities Report for all changes in financial categories.

連結財務ハイライト	Consolidated Financial Highlig	hts [Japaı	nese GAA	·P]		
				(単化	立:百万円) (N	∕lillions yer
F度	Fiscal Year	2016	2017	2018	2019	2020
类績推移	Consolidated Business Results					
売上高	Net sales	53,064	47,455	48,144	49,805	44,62
営業利益又は営業損失(Δ)	Operating profit (loss)	904	△3,160	1,272	△1,775	△5,26
経常利益又は経常損失(Δ)	Ordinary profit (loss)	863	△3,145	1,326	△1,710	△5,15
親会社株主に帰属する当期純利益又は 純損失(Δ)	Profit (loss) attributable to owners of parent	△2,446	△4,260	1,383	△2,211	△3,68
音産、負債及び純資産	Assets, liabilities and net assets					
総資産	Total assets	70,562	67,647	67,110	63,681	26,40
純資産	Total net assets	17,349	13,446	14,654	11,660	7,09
自己資本	Shareholders' equity including accumulated other comprehensive income	17,330	13,403	14,590	11,571	7,00
有利子負債	Interest-bearing debt	25,233	23,655	22,771	25,407	10,04
テャッシュ・フロー	Cash flows					
営業活動によるキャッシュ・フロー	Net cash provided by (used in) operating activities	△64	8,800	298	△3,317	△2,68
投資活動によるキャッシュ・フロー	Net cash provided by (used in) investing activities	△1,972	△2,105	△3,154	△1,534	△4,1
財務活動によるキャッシュ・フロー	Net cash provided by (used in) financing activities	△128	△1,769	△135	605	△2,8
現金及び現金同等物の期末残高	Cash and cash equivalents at end of period	17,301	22,224	19,323	15,053	5,4
E営指標	Performance indicators					
売上高営業利益率(%)※1	Rate of operating profit to net sales (%) ※1	1.7	△6.7	2.6	△3.6	\triangle 11
自己資本当期純利益率(ROE)(%)※2	Return on equity (%)%2	△13.5	△27.7	9.9	△16.9	△39
総資産経常利益率(%)※3	Rate of ordinary profit to total assets (%) 3	1.2	△4.6	2.0	△2.6	△11
自己資本比率(%)※4	Equity ratio (%)%4	24.6	19.8	21.7	18.2	26
有利子負債自己資本比率(%)※5	Debt/Equity ratio (%)%5	145.6	176.5	156.1	219.6	143
株価収益率(倍)※6	PER (Times)※6	-	-	4.1	-	
株当たりデータ	Per share data					
1株当たり純資産(円)	Net assets per share (Yen)	532.02	411.42	447.74	354.76	213.
1株当たり当期純利益又は純損失(Δ)(円)	Net income (loss) attributable to owners of the parent per share (Yen)	△75.11	△130.77	42.45	△67.87	△112.
1株当たり配当金(円)	Dividends per share (Yen)	5.00	5.00	5.00	5.00	5.
配当性向(連結)(%)	Dividends Payout Ratio(%)	-	-	11.8	-	
純資産配当率(連結)(%)※7	Dividend on Equity Ratio (%)%7	0.9	1.1	1.2	1.2	1
の他のデータ	Other data					
研究開発費	R&D expenditures	416	309	382	312	1,2
設備投資費	Capital expenditures	2,361	1,928	2,479	1,925	1,5
減価償却費	Depreciation and amortization	2,031	1,614	1,690	1,577	1,5
EBITDA※8	EBITDA※8	2,936	△1,546	2,963	△198	△5,2
従業員数(人)	Number of employees	1,371	1,389	1,422	1,633	9:
注:	Notes:				GI. (
※1 売上高営業利益率=営業利益/売 ※2 自己資本当期純利益率(ROE)=親 益/期中平均自己資本	sales 会社株主に帰属する当期純利 ※2 Return	of operating pr n on equity = F ge shareholder	Profit attributa	ble to owners	of parent /	

注:		Notes:	
※ 1	売上高営業利益率=営業利益/売上高	※1 Rate of operating profit to net sales = Operating profit / Net sales	:
※2	自己資本当期純利益率(ROE) = 親会社株主に帰属する当期純利益ン期中平均自己資本	※2 Return on equity = Profit attributable to owners of parent / Average shareholders' equity including accumulated other comprehensive income	
жз	総資産経常利益率=経常利益/期中平均総資産	※3 Rate of ordinary profit to total assets = Ordinary profit / Av total assets	erage
※ 4	自己資本比率=自己資本/総資産	※4 Equity ratio = Shareholders' equity including accumulated otl comprehensive income / Total assets	ner
※ 5	有利子負債自己資本比率=有利子負債/自己資本	— X5 Debt/Equity ratio = Interest-bearing debt / Shareholders' equincluding accumulated other comprehensive income Output Description Descrip	uity
※ 6	株価収益率=年度末株価/一株当たり当期純利益	※6 PER = Stock Prices at the End of Fiscal Year /Net Income Attributable to Owners of the Parent per Share	
※ 7	純資産配当率=1株当たり配当金/期中平均1株当たり純資産	※7 Dividend on Equity Ratio = Dividends per Share / Average N Assets per Share	let
% 8	EBITDA=営業利益+減価償却費		

連結貸借対照表	Consolidated Balance Sheets [J	apanese	GAAP]			
				(単·	位:百万円) (N	/lillions yen)
年度	Fiscal Year	2016	2017	2018	2019	2020
資産の部	Assets					
流動資産	Current assets					
現金及び預金	Cash and deposits	18,261	23,019	20,108	15,623	5,612
受取手形及び売掛金	Notes and accounts receivable - trade	21,646	14,235	15,771	15,620	4,714
有価証券		-	-	500	500	-
商品及び製品	Merchandise and finished goods	219	222	251	179	162
仕掛品	Work in process	1,158	1,330	1,117	1,464	1,108
原材料及び貯蔵品	Raw materials and supplies	719	654	659	829	685
繰延税金資産	Deferred tax assets	34	24	-	-	-
その他	Other	2,169	3,040	2,725	3,656	1,364
貸倒引当金	Allowance for doubtful accounts	△20	△23	△21	△33	△9
流動資産合計	Total current assets	44,189	42,503	41,112	37,839	13,638
固定資産	Non-current assets					
有形固定資産	Property, plant and equipment					
建物及び構築物	Buildings and structures	18,422	18,687	19,152	20,686	5,739
減価償却累計額	Accumulated depreciation	△12,641	△12,821	△12,976	△14,376	△3,214
建物及び構築物(純額)	Buildings and structures, net	5,780	5,866	6,175	6,310	2,524
ドック船台	Docks and building berths	5,030	5,033	5,033	4,763	_
減価償却累計額	Accumulated depreciation	△3,505	△3,559	△3,612	△3,663	-
ドック船台(純額)	Docks and building berths, net	1,524	1,474	1,421	1,099	_
機械、運搬具及び工具器具備品	Machinery, vehicles, tools, furniture and fixtures	36,224	35,069	34,910	34,761	14,546
減価償却累計額	Accumulated depreciation	△32,154	△31,711	△30,924	△31,133	△12,815
機械、運搬具及び工具器具備品(純 額)	Machinery, vehicles, tools, furniture and fixtures, net	4,069	3,358	3,985	3,628	1,730
土地	Land	5,011	4,980	4,980	5,168	2,873
建設仮勘定	Construction in progress	310	313	196	158	244
有形固定資産合計	Total property, plant and equipment	16,696	15,993	16,760	16,365	7,372
無形固定資産	Intangible assets					
ソフトウェア	Software	478	409	362	550	114
のれん	Goodwill	495	426	357	901	806
その他	Other	33	31	31	39	17
無形固定資産合計	Total intangible assets	1,007	868	752	1,490	938
投資その他の資産	Investments and other assets					
投資有価証券	Investment securities	6,140	6,715	6,997	5,894	3,728
長期貸付金	Long-term loans receivable	476	538	475	401	2
繰延税金資産	Deferred tax assets	215	203	247	231	86
退職給付に係る資産	Net defined benefit asset	253	273	277	254	306
その他	Other	1,606	662	591	1,346	337
貸倒引当金	Allowance for doubtful accounts	△23	△98	△103	△143	△9
投資その他の資産合計	Total investments and other assets	8,668	8,281	8,485	7,984	4,451
固定資産合計	Total non-current assets	26,373	25,143	25,997	25,841	12,762
資産合計	Total assets	70,562	67,647	67,110	63,681	26,401

連結貸借対照表	Consolidated Balance Sheets [Japanese GAAP]						
					拉∶百万円) (N		
年度	Fiscal Year	2016	2017	2018	2019	2020	
負債の部	Liabilities						
流動負債	Current liabilities						
支払手形及び買掛金	Notes and accounts payable - trade	10,553	12,044	11,949	10,973	3,368	
短期借入金	Short-term loans payable	4,730	4,630	4,830	5,442	1,800	
1年内返済予定の長期借入金	Current portion of long-term loans payable	3,845	4,231	3,853	3,665	2,890	
未払法人税等	Income taxes payable	573	72	273	200	69	
前受金	Advances received	3,825	3,757	4,505	2,696	661	
賞与引当金	Provision for bonuses	459	464	495	534	333	
保証工事引当金	Provision for construction warranties	127	253	167	287	76	
受注工事損失引当金	Provision for loss on construction contracts	2,813	5,210	3,109	2,286	-	
固定資産撤去費用引当金	Provision for removal cost of property and equipment	194	-	34	90	23	
事業撤退損失引当金	Provision for loss on business withdrawal	341	_	_	_	_	
リース債務	Lease obligations	1,292	95	165	261	251	
その他	Other	2,162	1,497	1,844	1,845	683	
流動負債合計	Total current liabilities	30,919	32,258	31,229	28,284	10,157	
固定負債	Non-current liabilities						
長期借入金	Long-term loans payable	14,303	13,689	12,699	14,214	4,009	
リース債務	Lease obligations	1,062	1,009	1,222	1,823	1,093	
繰延税金負債	Deferred tax liabilities	2,367	2,373	2,322	2,181	1,618	
固定資産撤去費用引当金	Provision for removal cost of property and equipment	-	59	-	8	-	
退職給付に係る負債	Net defined benefit liability	4,063	4,309	4,501	5,024	1,709	
資産除去債務	Asset retirement obligations	445	445	451	450	704	
その他	Other	51	44	28	33	8	
固定負債合計	Total non-current liabilities	22,293	21,931	21,226	23,736	9,145	
負債合計	Total liabilities	53,212	54,189	52,456	52,020	19,302	
純資産の部	Net assets						
株主資本	Shareholders' equity						
資本金	Capital stock	2,538	2,538	2,538	2,542	2,563	
資本剰余金	Capital surplus	727	564	402	405	263	
利益剰余金	Retained earnings	11,616	7,356	8,739	6,364	2,679	
自己株式	Treasury shares	△6	△5	△5	△5	△9	
株主資本合計	Total shareholders' equity	14,875	10,453	11,675	9,306	5,496	
その他の包括利益累計額	Accumulated other comprehensive income						
その他有価証券評価差額金	Valuation difference on available-for-sale securities	2,896	3,274	3,308	2,708	1,566	
繰延へッジ損益	Deferred gain (loss) on hedges	34	△1	△2	11	-	
為替換算調整勘定	Foreign currency translation adjustment	△71	△31	△169	△286	△5	
退職給付に係る調整累計額	Remeasurements of defined benefit plans	△405	△290	△221	△169	△48	
その他の包括利益累計額合計	Total accumulated other comprehensive income	2,454	2,950	2,915	2,264	1,512	
新株予約権	Share acquisition right	18	42	63	89	89	
純資産合計	Total net assets	17,349	13,446	14,654	11,660	7,098	
負債純資産合計	Total liabilities and net assets	70,562	67,635	67,110	63,681	26,401	

連結損益計算書	Consolidated Statements of Income [Japanese GAAP]					
				(単位	立:百万円) (N	/lillions yen)
年度	Fiscal Year	2016	2017	2018	2019	2020
		·				
売上高	Net sales	53,064	47,455	48,144	49,805	44,628
売上原価	Cost of sales	47,166	45,736	42,071	46,477	44,388
売上総利益	Gross profit	5,897	1,719	6,073	3,328	240
販売費及び一般管理費	Selling, general and administrative expenses	4,993	4,880	4,800	5,103	5,508
営業利益又は営業損失(Δ)	Operating profit (loss)	904	△3,160	1,272	△1,775	△5,267
営業外収益	Non-operating income					
受取利息	Interest income	18	19	17	11	11
受取配当金	Dividend income	98	113	115	132	116
持分法による投資利益	Share of profit of entities accounted for using equity method	107	114	197	238	52
雇用調整助成金等	Subsidies for employment adjustment	_	_	_	_	108
為替差益	Foreign exchange gain	-	_	131	-	56
その他	Other	133	109	96	43	180
営業外収益合計	Total non-operating income	357	356	558	426	525
営業外費用	Non-operating expenses					
支払利息	Interest expenses	308	294	265	268	332
シンジケートローン手数料	Commission for syndicate loan	_	_	102	_	_
その他	Other	90	47	137	92	80
営業外費用合計	Total non-operating expenses	398	341	504	361	412
経常利益又は経常損失(Δ)	Ordinary profit (loss)	863	△3,145	1,326	△1,710	△5,154
特別利益	Extraordinary income					
投資有価証券売却益	Gain on sales of investment securities	-	75	38	578	8,149
その他	Other	_	198	259	339	_
特別利益合計	Total extraordinary income	-	274	297	977	8,149
特別損失	Extraordinary loss					
関係会社株式等売却損	Losses on sales of shares of subsidiaries and associates and others	-	_	_	-	4,853
減損損失	Impairment loss	1,882	1,247	62	1,123	1,411
固定資産撤去費用引当金繰入額	Provision for assets removal	-	-,	_	99	-, : -
退職給付制度移行損失	Loss on abolishment of transition benefit plan	_	-	-	-	57
関係会社清算損	Loss on liquidation of subsidiaries and affiliates	-	-	-	-	2
特別損失合計	Total extraordinary loss	2,423	1,361	62	1,223	6,324
税金等調整前当期純利益又は純損失(Δ)	Profit (loss) before income taxes	△1,559	△4,232	1,562	△1,956	△3,329
法人税、住民税及び事業税	Income taxes - current	881	140	301	272	425
法人税等調整額	Income taxes - deferred	5	△113	△122	△17	△69
法人税等合計	Total income taxes	887	27	178	255	355
当期純利益又は純損失(Δ)	Profit (loss)	△2,447	△4,260	1,383	△2,211	△3,685
非支配株主に帰属する当期純利益又は 純損失(Δ)	Loss attributable to non-controlling interests	△0	_	_	_	_
親会社株主に帰属する当期純利益又は 純損失(Δ)	Profit (loss) attributable to owners of parent	△2,446	△4,260	1,383	△2,211	△3,685

連結包括利益計算書	Consolidated Statements of Comprehensive Income [Japanese GAAP]							
				(単化	立: 百万円) (M	fillions yen)		
年度	Fiscal Year	2016	2017	2018	2019	2020		
当期純利益又は純損失(△)	Profit (loss)	△2,447	△4,260	1,383	△2,211	△3,685		
その他の包括利益	Other comprehensive income (loss)							
その他有価証券評価差額金	Valuation difference on available-for- sale securities	797	377	34	△600	△1,142		
繰延ヘッジ損益	Deferred gain (loss) on hedges	△35	△34	△2	16	△13		
為替換算調整勘定	Foreign currency translation adjustment	41	40	△136	△114	276		
退職給付に関する調整額	Remeasurements of defined benefit plans, net of tax	183	114	69	52	120		
持分法適用会社に対する持分相当額	Comprehensive income (loss) of affiliates accounted for by the equity method attributable to the Company	△0	△2	0	△4	6		
その他の包括利益合計	lotal other comprenensive income	987	495	△35	△650	△752		
包括利益	Comprehensive income	△1,459	△3,764	1,347	△2,862	△4,437		
(内訳)	Comprehensive income (loss) attributable to							
親会社株主に係る包括利益	Owners of the parent	△1,459	△3,764	1,347	△2,862	△4,437		
非支配株主に係る包括利益	Non-controlling interests	△0	_	_	_			

連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows [Japanese GAAP]

#無難性によるキャウシュ・フロー						立: 百万円) (M	
接金素語教育無規科主义は神陰失(A) Profit (loss) before income taxes		Fiscal Year	2016	2017	2018	2019	2020
 滅ճ田央							
	税金等調整前当期純利益又は純損失(Δ)	Profit (loss) before income taxes	△1,559		1,562	△1,956	
のれん信和額 Amotization of goodwill 69 69 69 84 94 9 60 7 8 2 9 60 7 8 1 9 60 7 8 1 9 60 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 1 9 9 7 8 9 7 8 1 9 9 9 7 8 1 9 9 7 8 1 9 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 7 9 9 9 7 9 9 9 7 9 9 9 7 9 9 9 7 9 9 9 7 9	減価償却費	Depreciation and amortization	2,031		1,690		•
名のかれ人保邦昭	減損損失	Impairment loss	1,882	1,247	62	1,123	1,411
退職給付に係る負債の増減額(ムは減少)	のれん償却額	Amortization of goodwill	69	69	69	84	94
世間出金の治滅値(公は減少)	負ののれん償却額		△12	_	_	_	
受与引当金の円流線性(ムは減少)	退職給付に係る負債の増減額(△は減少)	benefit liability	△15	246	192	361	46
### Points の	貸倒引当金の増減額(△は減少)	doubtful accounts	△9	78	2	52	△54
安注工事損失引当金の増減額(ムは減少)	賞与引当金の増減額(△は減少)	bonuses	△22	5	30	△2	△72
面定資産権放民用引当金の増減額(ムは減少) Encrease (decrease) in provision for removal cost of property and equipment 33 59 25 99 △1	保証工事引当金の増減額(Δは減少) -	construction warranties	△68	126	△86	113	△154
#要数退損失引当金の増減額(△は減少) removal cost of property and equipment 33 59 25 99 △1 increase (decrease) in provision for loss on business withdrawal increase (decrease) in provision for loss on business withdrawal increase (decrease) in provision for loss on business withdrawal increase (decrease) in motes and dividend income △1117 △132 △132 △133 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △134 △127 △132 △132 △133 △132 △133 △134 △134 △127 △134 △134 △134 △134 △134 △134 △134 △135 △135 △135 △145 △145 △145 △135 △145 △145 △145 △145 △145 △145 △145 △14		on construction contracts	1,341	2,396	△2,101	△822	2,920
中来版返供欠引重型の培放観(人は改か) 交取利息及び受取配当金 Interest and dividend income		removal cost of property and equipment	33	59	25	99	△1
支払利息 Interest expenses 308 294 265 268 332 為替差損益(△は益) Foreign exchange loss (gain) 40 △2 △115 17 △7 保険差益 Gain on insurance income - △111 △149 - - 事業譲渡損益(△は益) Loss (gain) on sale of businesses - - △110 - - 雇用調整助成金等 Subsidies for employment adjustment - - - △108 ○108 閲覧発酵和損益(△は益) Loss (gain) on sales of investment securities - </td <td></td> <td></td> <td>341</td> <td></td> <td></td> <td>_</td> <td>-</td>			341			_	-
Agh 差損益(ムは益)							
保険整益 Gain on insurance income		· · · · · · · · · · · · · · · · · · ·	308	294	265	268	332
指書館價金		Foreign exchange loss (gain)	-				
事業譲渡損益(△は益)				△111	△149	-	-
雇用調整助成金等 Subsidies for employment adjustment △108 固定資産除却損益(△は益) Loss on retirement of non-current assets 83 53 - △395 △46 投資有価証券売却損益(△は益) Loss (gain) on sales of investment △0 △75 △38 △578 △8,149 場份条全柱株式等売却損益(△は益) Loss (gain) on sales of investment △0 △75 △38 △578 △8,149 場份条全柱株式等売却損益(△は益) Loss (gain) on sale of shares of affiliated companies				_	_	_	_
固定資産除却損益(△は益)		,	-	-	△110	-	
投資有価証券売却損益(△は益)			_	_	_		
Securities securities securities securities securities securities securities Loss (gain) on sale of shares of affiliated companies companies Decrease (increase) in notes and accounts receivable - trade accounts receivable - trade securities 14 △154 169 299 100 前液金の増減額(△は増加) Decrease (increase) in inventories 14 △154 169 299 100 前液金の増減額(△は増加) Decrease (increase) in advance payment △1,014 △223 位入債務の増減額(△は増加) Decrease (increase) in advance payment △1,014 △223 increase (decrease) in notes and accounts payable - trade increase (decrease) in advances payable - trade increase decrease in advances increase decrease in advances increase decrease in advances increase incr	固定資産除却損益(Δは益)		83	53	-	△395	△46
売上債権の増減額(△は増加)	投資有価証券売却損益(△は益)	securities	△0	△75	△38	△578	△8,149
元上債権の増減額(△は増加)	関係会社株式等売却損益(△は益)	companies	-	-	-	-	4,853
前渡金の増減額(△は増加)		accounts receivable - trade					
旧のでは、	たな卸資産の増減額(△は増加)	Decrease (increase) in inventories	14	△154	169	299	100
T大債務の増減額(△は減少) accounts payable - trade	前渡金の増減額(△は増加)	, , , ,	-	-	-	△1,014	△223
Received	仕入債務の増減額(△は減少)	accounts payable - trade	△133	983	244	△1,270	972
taxes refund receivable Laxes refund receivable Laxes refund receivable Laxes refund receivable Laxes refunded cancellation Laxes refunded Laxes refunded cancellation Laxes refunded Laxes refunded cancellation Laxes refunded	前受金の増減額(△は減少)	received	△2,124	19	666	△1,820	△629
保険解約返民金 cancellation	未収消費税等の増減額(△は増加)	taxes refund receivable	△133	92	△94	△202	449
小計 Subtotal 454 9,584 464 △3,526 △1,528 利息及び配当金の受取額 Interest and dividend income received 115 132 128 143 120 利息の支払額 Interest expenses paid △308 △292 △264 △275 △314 持分法適用会社からの配当金の受取額 Proceeds from dividends income from affiliates accounted for by equity method - - - - 261 - 雇用調整助成金等の受取額 Compensation for damage paid △47 - - - - - 保険金の受取額 Subsidies for employment adjustment received -		cancellation				-	-
利息及び配当金の受取額 Interest and dividend income received 115 132 128 143 120 利息の支払額 Interest expenses paid △308 △292 △264 △275 △314 持分法適用会社からの配当金の受取額 Proceeds from dividends income from affiliates accounted for by equity method Compensation for damage paid △47 - - - - - - - - - - - - - - - - - - -		•					
利息の支払額 Interest expenses paid △308 △292 △264 △275 △314 持分法適用会社からの配当金の受取額 Proceeds from dividends income from affiliates accounted for by equity method □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □							
持分法適用会社からの配当金の受取額		Interest and dividend income received					
affiliates accounted for by equity method 損害賠償金の支払額 Compensation for damage paid △47 - - - - - 雇用調整助成金等の受取額 Cubsidies for employment adjustment received 保険金の受取額 Proceeds from insurance income - 111 232 259 - 法人税等の支払額 Income taxes paid △278 △735 △262 △179 △1,066 和解金の受取額 Settlement package received - - - - - - - - - - - - - - - - - - -	利息の支払額		△308	△292	△264	△275	△314
RE用調整助成金等の受取額 Subsidies for employment adjustment received 108 保険金の受取額 Proceeds from insurance income - 111 232 259 - 法人税等の支払額 Income taxes paid △278 △735 △262 △179 △1,066 和解金の受取額 Settlement package received Net cash provided by (used in) operating △64 8 800 298 △3 317 △2 680	持分法適用会社からの配当金の受取額		-	-	-	261	-
R	損害賠償金の支払額		△47	_	_	_	_
法人税等の支払額 Income taxes paid △278 △735 △262 △179 △1,066 和解金の受取額 Settlement package received Net cash provided by (used in) operating △64 8 800 298 △3 317 △2 680	雇用調整助成金等の受取額		-	-	-	-	108
和解金の受取額 Settlement package received	保険金の受取額	Proceeds from insurance income	_	111	232	259	_
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating	法人税等の支払額	Income taxes paid	△278	△735	△262	△179	△1,066
室事活動によるキャッシュ・ノロー	和解金の受取額	· -	_	_	_	_	_
	営業活動によるキャッシュ・フロー	, , , , , ,	△64	8,800	298	△3,317	△2,680

連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows [Japanese GAAP]

(単位:百万円) (Millions yen)

				(平1	立: 日万円) (N	minoris yen)
年度	Fiscal Year	2016	2017	2018	2019	2020
投資活動によるキャッシュ・フロー	Cash flows from investing activities					
定期預金の預入による支出	Payments into time deposits	△629	△490	△483	△168	△142
定期預金の払戻による収入	Proceeds from withdrawal of time deposits	416	654	493	383	552
有価証券の純増減額(Δは増加)	Net decrease (increase) in short-term investment securities	_	-	△500	-	-
有価証券の償還による収入	Proceeds from redemption of securities	-	-	-	-	500
有形固定資産の取得による支出	Purchases of property, plant and equipment	△1,780	△2,051	△2,787	△1,970	△933
有形固定資産の売却による収入	Proceeds from sales of property, plant and equipment	9	2	50	765	132
無形固定資産の取得による支出	Purchase of non current assets	-	-	-	△364	△173
投資有価証券の取得による支出	Purchase of investment securities	△16	△18	△16	△15	△17
投資有価証券の売却による収入	Proceeds from sales of investment securities	230	121	13	884	8,380
貸付けによる支出	Payments of loans receivable	△2	∆3	△1	△1	-
貸付金の回収による収入	Collection of loans receivable	3	4	74	73	
保険積立金の解約による収入	Income from cancellation of insurance reserve	-	-	-	-	236
事業譲渡による収入	Proceeds from sale of businesses	_	-	110	_	_
連結範囲の変更を伴う子会社株式の 取得による支出	Payments for purchase of shares of subsidiaries	-	-	-	△1,023	-
連結範囲の変更を伴う子会社株式の 売却による支出	Payments for sales of shares of subsidiaries	-	-	-	-	△12,689
その他	Other, net	△202	△326	△107	△96	29
投資活動によるキャッシュ・フロー	Net cash provided by (used in) investing activities	△1,972	△2,105	△3,154	△1,534	△4,123
財務活動によるキャッシュ・フロー	Cash flows from financing activities					
短期借入金の純増減額(△は減少)	Net increase (decrease) in short-term loans payable	1,050	△100	200	△101	357
長期借入れによる収入	Proceeds from long-term loans payable	4,550	4,100	12,100	5,281	2,286
長期借入金の返済による支出	Repayments of long-term loans payable	△5,304	△4,327	△13,467	△4,480	△4,895
自己株式の取得による支出	Purchase of treasury shares	Δ1	_	-	-	_
セール・アンド・リースバックによる収入	Proceeds from sale and leaseback transaction	-	-	1,343	273	-
配当金の支払額	Cash dividends paid	△162	△162	△162	△162	△163
リース債務の返済による支出	Repayments of lease obligations	△260	△1,279	△148	△204	△407
その他	Other, net	_	-	0	0	0
財務活動によるキャッシュ・フロー	Net cash provided by (used in) financing activities	△128	△1,769	△135	605	2,821
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	58	∆3	90	△23	24
現金及び現金同等物の増減額(△は減少)	Net increase (decrease) in cash and cash equivalents	△2,106	4,922	△2,901	△4,269	△9,600
現金及び現金同等物の期首残高	Cash and cash equivalents at beginning of period	19,408	17,301	22,224	19,323	15,053
新規連結に伴う現金及び現金同等物の増加額	Increase in cash and cash equivalents from newly consolidated subsidiary	_	_	_	_	_
現金及び現金同等物の期末残高	Cash and cash equivalents at end of period	17,301	22,224	19,323	15,053	5,452

セグメント情報	Segment Information [Japanese	GAAP]				
				(単化	立:百万円) (N	/lillions yen)
年度	Fiscal Year	2016	2017	2018	2019	2020
造船事業 ※1	Shipbuilding & Engineering Business ※1					
売上高	Net sales	34,684	29,271	28,411	29,932	25,915
営業利益又は営業損失(Δ)	Operating profit (loss)	938	△3,463	203	△2,779	△4,669
受注高	Orders	19,471	9,870	29,866	24,951	30,379
受注残高	Backlog of orders	58,021	39,006	40,826	36,875	_
M&T事業 ※2	Machinery & Technology Business ※2					
売上高	Net sales	-	-	19,732	19,873	18,713
営業利益又は営業損失(Δ)	Operating profit (loss)	_	_	1,363	1,396	△15
受注高	Orders	-	-	13,766	12,371	14,240
受注残高	Backlog of orders	_	_	6,796	7,802	7,050
(内訳)	(Breakdown)					
陸上事業 ※2	Industrial Machinery & Service Busines	s				
売上高	Net sales	14,238	14,238	_	-	_
営業利益又は営業損失(△)	Operating profit (loss)	1,098	1,098	_	_	_
受注高	Orders	11,215	-	-	-	_
受注残高	Backlog of orders	5,371	_	_	_	_
レジャー事業 ※2	Leisure Business ※2					
売上高	Net sales	3,945	3,945	-	-	-
営業利益又は営業損失(Δ)	Operating profit (loss)	△82	△82	-	_	_
受注高	Orders	1,738	-	-	-	-
受注残高	Backlog of orders	864	_	_	_	_

注:

- ※1 造船事業は2021年2月28日付で当社グループ外へ譲渡したため、受注高は2021年2月末までの決算数値となっております。また受注残高については記載しておりません。
- ※2 2018年度に経営管理区分の一部変更を行ったため、「陸上事業」及び「レジャー事業」を「M&T事業」に統合しています。なお、2018年4月より「M&T事業」を統括するサノヤスMTG㈱を設立したことから、2017年度以前のセグメント情報を、2018年度におけるセグメント区分に基づいて作成するために遡って入手することは困難なため、2018年度について、2017年度の報告セグメントの区分に基づき作成しています。

Notes:

- X 1 As we transferred the shipbuilding business was transferred to a company outside the Group on February 28, 2021, orders received are for the period up to the end of February 2021. The order backlog is also not shown.
- 2 During the Fiscal Year Ended March 31, 2019, "Industrial Machinery & Service Business" and "Leisure Business" were integrated into "Machinery & Technology Business" as a result of the review of the management unit. Since Sanoyas MTG Corporation was established in April 2018 to supervise "Machinery & Technology Business", it is difficult to collect information to prepare segment information before the Fiscal Year Ended March 31, 2018 based on the segment classification for the Fiscal Year Ended March 31, 2019. Therefore, the Fiscal Year Ended March 31, 2019 is prepared based on the reportable segments for the Fiscal Year Ended March 31, 2018.

株式情報	Stock Information					
年度	Fiscal Year	2016	2017	2018	2019	2020
株価(円)	Stock Price (Yen)					
始値(円)	Open (Yen)	223	291	248	225	135
高値(円) 安値(円)	High (Yen) Low (Yen)	865 145	348 233	278 145	282 111	216 113
終値(円)	Close (Yen)	290	253	175	137	161
出来高(千株) 発行済株式総数(千株)	Trading volume (Thousands of shares) Issued share (Thousands of shares)	436,440 32,600	96,729 32,600	27,872 32,606	100,036 32,637	43,574 32,890
株主数(人)	Number of shareholders	8,458	9,050	10,711	11,023	11,589